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Kawasaki Robotics Carbon neutrality Report 2023

Kawasaki Heavy Industries, Ltd.

Robot Business Division

Precision Machinery & Robot Company

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Editorial Policy

Editorial Policy

This Robot Business Division Carbon Neutrality Report (this “Report”) conveys the Robot Business Division’s fundamental approach to achieving carbon neutrality, management systems, the results of measures, and other information to a broad range of stakeholders.

This report has been issued with the approval of the General Manager of the Robot Business Division.

Scope of This Report

In principle, this Report covers the Robot Business Division. Some of the information includes the Kawasaki Heavy Industries, Ltd.; in these cases, the scope is expressly stated.

Reporting Period

This report covers primarily activities undertaken during fiscal 2022 (April 1, 2022–March 31, 2023), but some information pertains to activities undertaken prior to that period or after April 1, 2023 and to measures planned for the future.

Referenced Guidelines, Etc.

Ministry of the Environment and Ministry of Economy, Trade and Industry, “Basic Guidelines Accounting for Greenhouse Gas Emissions Throughout the Supply Chain (Ver. 2.4)”;
“Emissions Unit Value Database for Accounting of Greenhouse Gas Emissions, etc., by Organizations Throughout the Supply Chain (Ver. 3.2)”

Contact Information

Robot Business Planning & Administration Department, Planning & Control Division, Precision Machinery & Robot Company, Kawasaki Heavy Industries, Ltd.



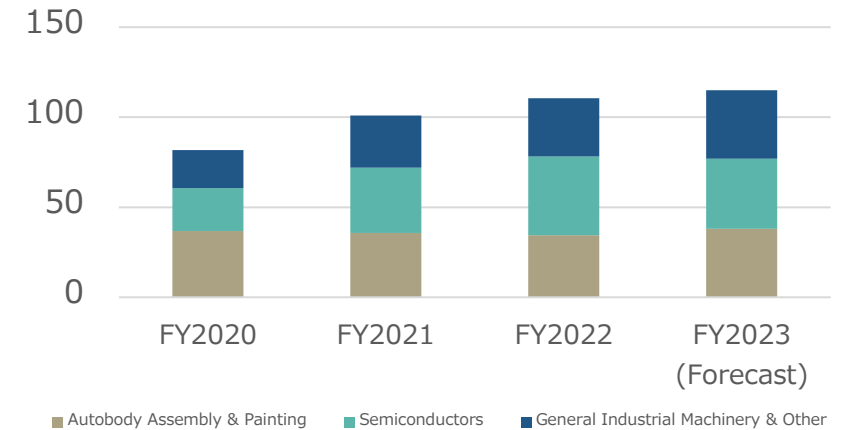
Contact Information QR Code

Overview of Business

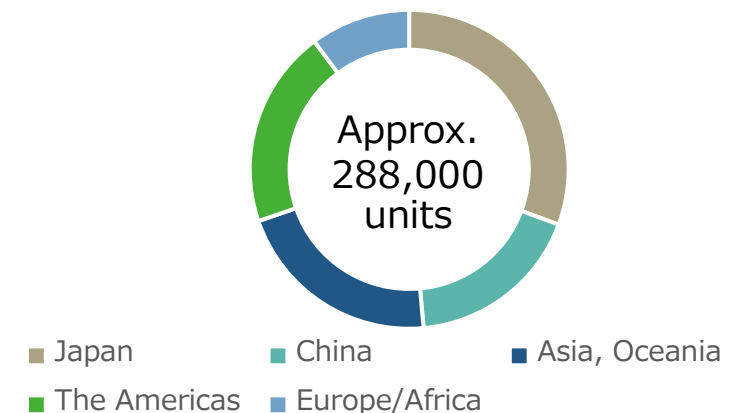
Overview of the Division As of March 31, 2023

Organization Name	Robot Business Division Precision Machinery & Robot Company Kawasaki Heavy Industries, Ltd.	
Established	1969	<small>Office for Promoting Domestic Production of Industrial Robots (IR), Kawasaki Aircraft</small>
Number of Employees	967 (Non-consolidated), 2,587 (Consolidated)	
Business	Development, manufacture, and sale of industrial robots	
Main Production Sites	Akashi Works	Akashi City, Hyogo Prefecture
	Nishi-Kobe Works	Kobe City, Hyogo Prefecture
	Kawasaki Robotics (Kunshan) Co., Ltd.	Jiangsu Province, China
Main Overseas Sites	U.S.A. (Kawasaki Robotics (U.S.A.), Inc.) Germany (Kawasaki Robotics GmbH) China (Kawasaki Robotics (Tianjin) Co., Ltd.) U.K., South Korea, Thailand, Singapore, India, etc.	

Net Sales (billion yen)



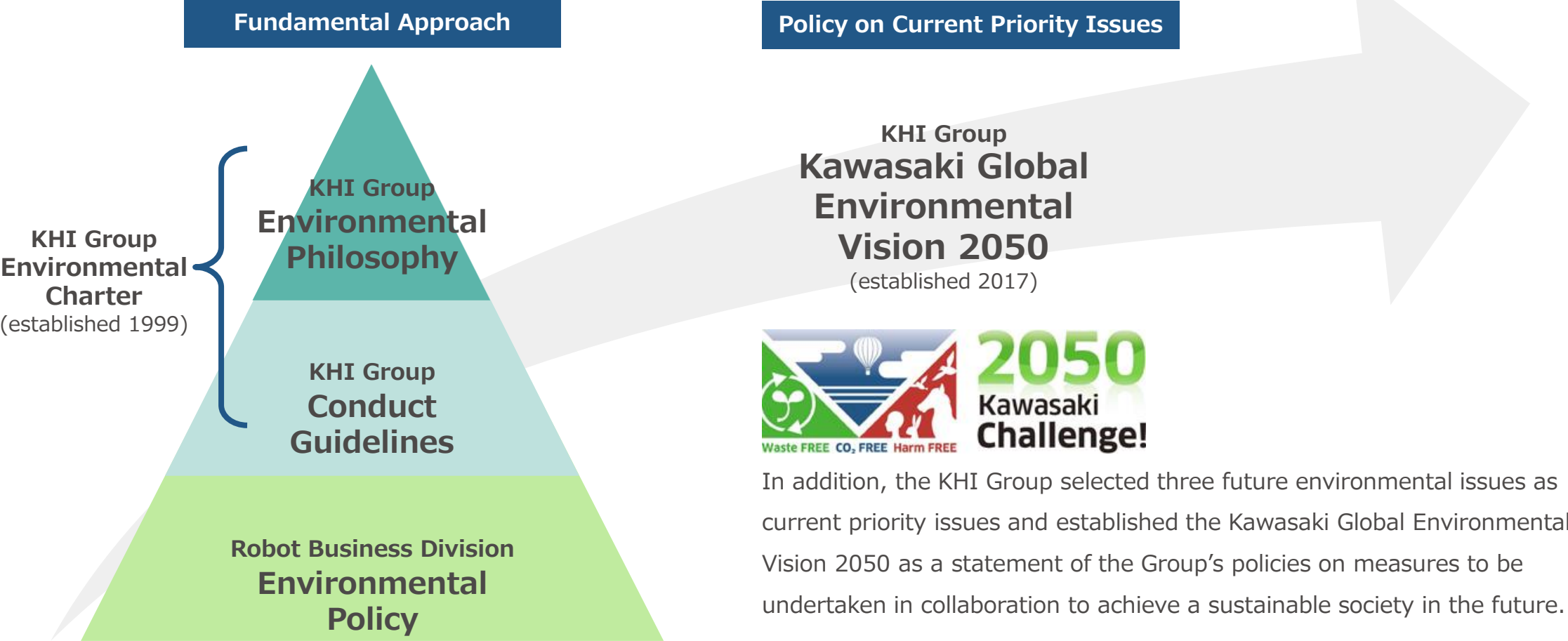
Delivery Regions & Units Delivered (Cumulative) As of June 30, 2023



KHI Group Environmental Policy & Environmental Vision/Carbon Neutrality Strategies

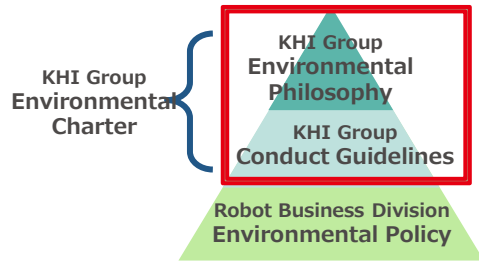
KHI Group's Approach to the Environment

The Kawasaki Group has instituted an Environmental Charter to promote environmental management activities. This contains its Environmental Philosophy and Conduct Guidelines, which indicate the common values, principles of environmental management activities, and daily codes of conduct required of all individuals at the Group.



In addition, the KHI Group selected three future environmental issues as current priority issues and established the Kawasaki Global Environmental Vision 2050 as a statement of the Group's policies on measures to be undertaken in collaboration to achieve a sustainable society in the future.

KHI Group Environmental Charter (Environmental Philosophy and Conduct Guidelines)



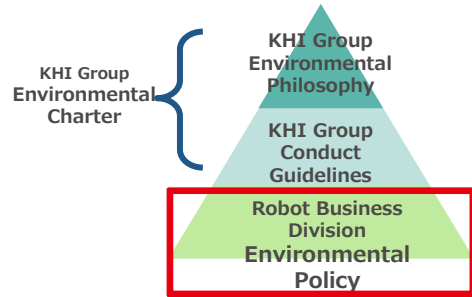
KHI Group Environmental Philosophy

The Kawasaki Group pursues business activities globally in key industries related to land, sea, and air, guided by the desire to contribute to the development of society through *monozukuri* manufacturing. In this effort, as a group, we emphasize the “realization of a carbon-free society,” “realization of a recycling-oriented society,” and “realization of a society coexisting with nature” to help solve global environmental issues, and we strive to help build a sustainable society through environmentally harmonious business activities and environmentally conscious Kawasaki-brand products and services.

KHI Group Conduct Guidelines

1. Global environmental problems are serious issues shared by people around the world and, making it a management priority to ensure that business activities are conducted in harmony with the environment, we will strive willingly and vigorously toward this goal.
2. We will endeavor to conserve resources, save energy, recycle, and reduce industrial waste in production stages, and we will promote efforts to limit the impact of our operations on the environment.
3. We will carefully consider environmental impact during product planning, R&D and design stages to limit as much as possible any environmental impact caused during procurement, production, distribution, utilization and disposal stages of the products we make and market.
4. We will strive to minimize the impact our business activities have on ecosystems and engage proactively in efforts to protect these ecosystems.
5. In seeking solutions to global environmental issues, we will develop and provide new technologies and new products that effectively contribute to environmental protection and reduced consumption of energy and natural resources.
6. Going beyond environment-related laws, regulations, conventions, and self-established action plans in related industries, we will implement our own environmental control standards, as appropriate, and strive to improve environmental management.
7. Through environmental training and public relations activities, we will strive to elicit greater awareness of global environmental issues among all employees and will encourage employees to perform a self-improvement review and participate in social contribution activities.
8. We will implement an environmental management system for environmental protection activities, hold regular conferences on environmental protection activities, undertake reviews, and strive to achieve continual improvement in our environmental protection activities.

Robot Business Division Environmental Policy



Robot Business Division Environmental Policy

The Robot Division will conduct its business activities in accordance with the following environmental policy.

1. Engage in activities that help save energy and reduce CO₂ emissions.
2. Strive to reduce waste.
3. Promote activities that consider the product life cycle.
4. Establish emergency measures and endeavor to prevent environmental pollution.
5. Continuously work to improve our environmental management system.
6. Comply with environmental laws and regulations.
7. Ensure that all employees are aware of our environmental policy.

In compliance with the environmental policy, we will provide comprehensive solutions that satisfy customers' needs in automobile, semiconductor, and other manufacturing sectors, human-robot coexistence and collaborative sectors, and medical sectors, while driving our evolution from an industrial robotic manufacturer to an all-round robotic manufacturer.

Kawasaki Global Environmental Vision 2050

In light of the Paris Agreement enacted to restrict global warming and the Sustainable Development Goals (SDGs) adopted by the United Nations, the Kawasaki Group has announced that it will collaborate toward the realization of a sustainable society in the future, and formulated the “Kawasaki Global Environmental Vision 2050.”



We carry out environmental management based on three visions—**CO₂ FREE**, **Waste FREE**, and **Harm FREE**—and will contribute to mitigating global warming, promoting a recycling-oriented society, and protecting biodiversity in the period up to 2050.

CO₂ FREE

- Pursue zero CO₂ emissions from business activities
- Provide products and services that substantially curb CO₂ emissions

Waste FREE

- Pursue zero waste in business activities
- Implement rigorous preservation and recycling of water resources

Harm FREE

- Pursue zero release of harmful chemical substances in business activities
- Conduct business with respect for biodiversity

Environmental Management by the Robot Business Division

Message from the General Manager of the Robot Business Division

We are working with stakeholders to solve wide-ranging social problems in tireless pursuit of an “enriching future” through the use of robots.

Today, the world in which we all live is at a crucial juncture for protecting the global environment into the future, and responding to climate change has become an urgent matter. As we conduct business in accordance with the Company’s Environmental Philosophy, the Robot Business Division is undertaking various measures to achieve zero CO₂ emissions through product recycling.

Going forward, in addition to these measures, we also hope to make significant contributions to achieving carbon neutrality throughout society as a whole by providing to society new robots that will lead to the carbon neutrality of customers by reducing the electric power consumption of customer plants through means such as saving space, decreasing processes, and reducing time.

KHI is a comprehensive heavy industries manufacturer that conducts business in a wide range of fields including rolling stock, aircraft, energy and environmental products, industrial equipment, and motorcycles. In the past, we achieved challenging targets by generating synergies among different businesses. We are now focusing our efforts on hydrogen-related business, a field with high expectations as a clean energy. Not only will we develop technologies to manufacture, transport, and store clean energy, we will also contribute to the development of a clean society by advancing technologies for the use of clean energy in products such as ships and motorcycles. It is precisely because KHI will play a variety of roles in addressing the social issues of carbon neutrality that I am confident we can generate substantial synergy effects.

In the more than 50 years since the Robot Business Division was established in 1969, we have solved social problems through the use of robots and sought to achieve a better society. Robot products are one means of solving various social problems including the elimination of labor shortages, raising quality, and the elimination of “3D” (dirty, dangerous, and difficult) work, and I believe that the fields in which we are active will expand even further in the future. Going forward, the Robot Business Division will continue to conduct business with “Unlocking Human Ingenuity to Create Robotics that Enrich the Future” as our purpose. I ask for the continued support of all our stakeholders including customers, business partners, employees, shareholders, and local communities.

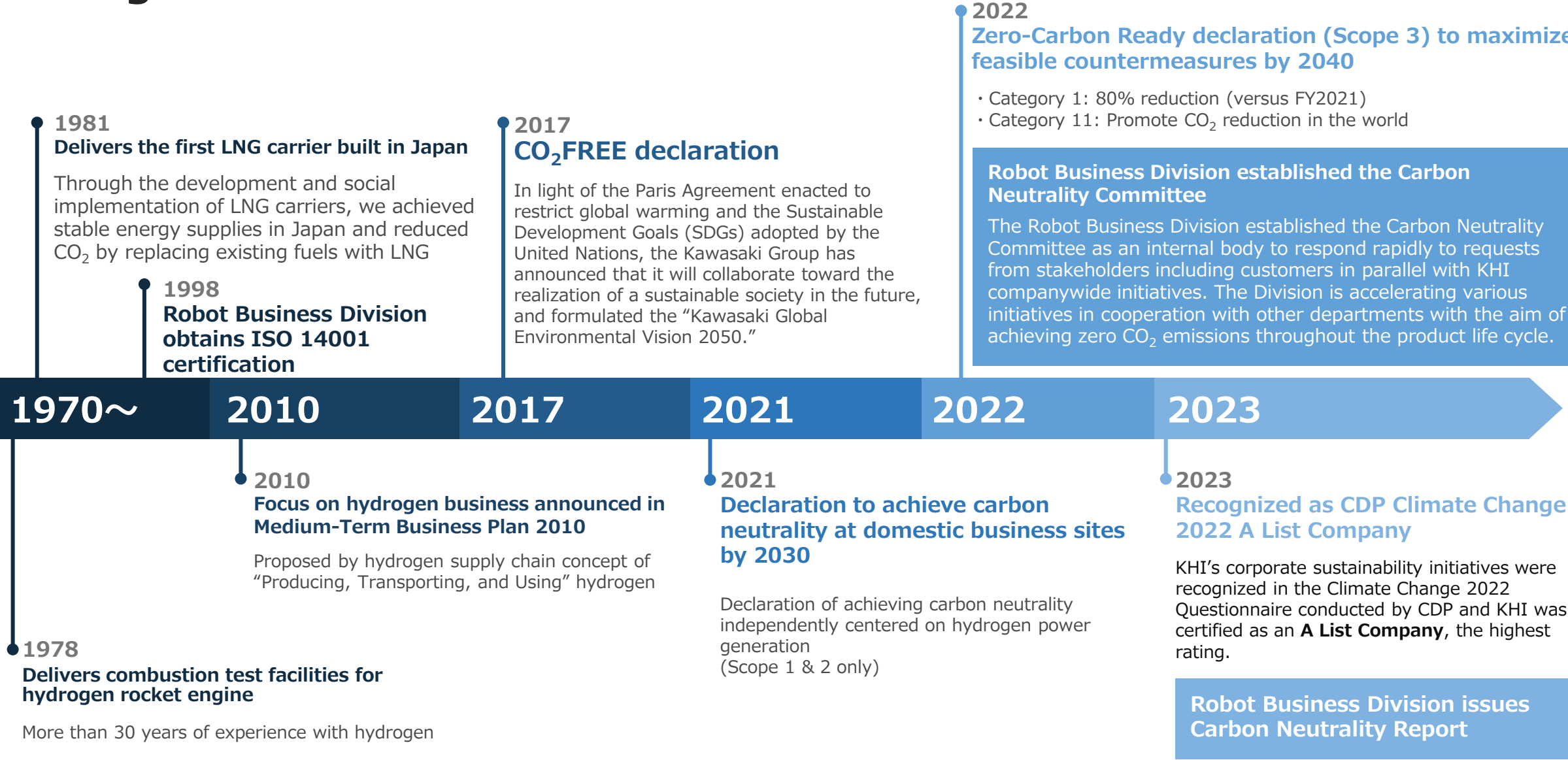


Kenji Bando

General Manager of the
Robot Business Division
Executive Officer

A handwritten signature in black ink that reads "Kenji Bando".

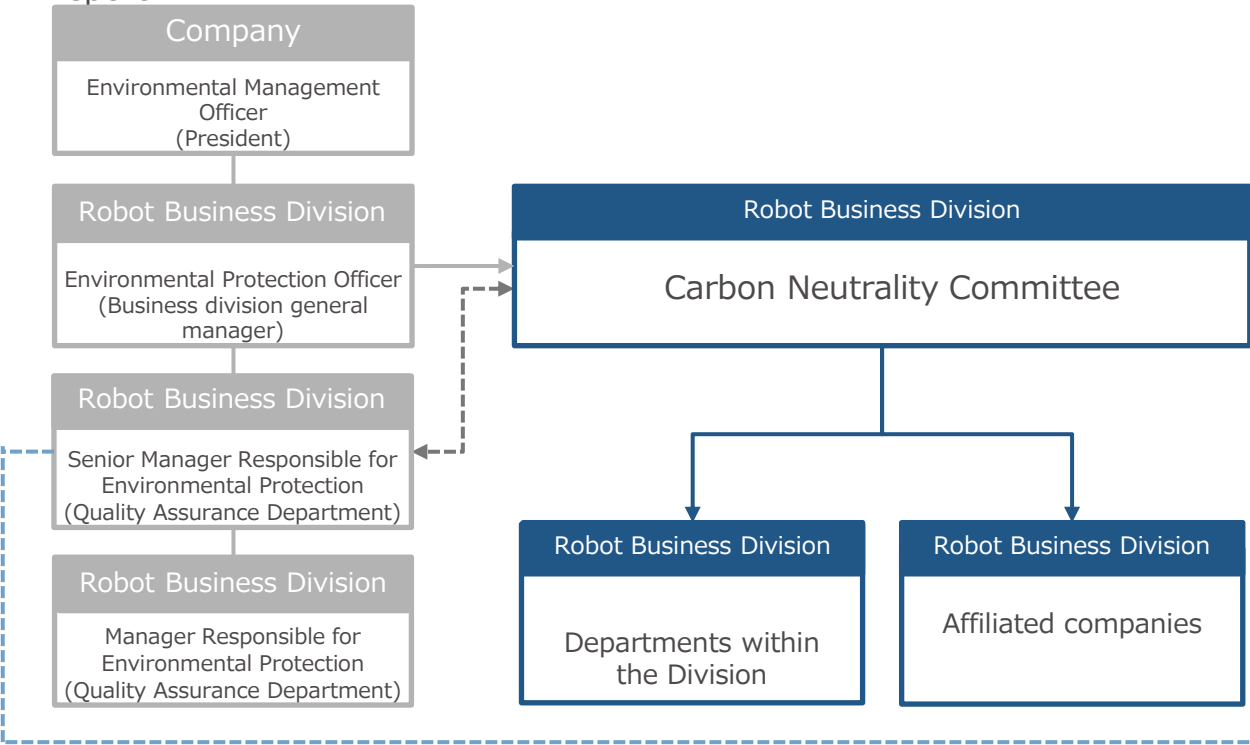
Progress of Environmental Initiatives



Environmental Management

Carbon Neutrality Implementation Structure

The Robot Business Division undertakes environmental measures in line with company-wide environmental management implementation structures. Environmental measures intended to achieve carbon neutrality are carried out mainly by the Carbon Neutrality Committee, the issuing body of this report.



Status of ISO 14001 Certification Acquisition

The Robot Business Division creates and operates an environmental management system compliance with ISO 14001.

Percentage of employees in Japan who work at business sites that have obtained ISO 14001 certification (August 2023)



Sites with certification: Akashi Works & Nishi-Kobe Works

Policies for Achieving Carbon Neutrality

Kawasaki Robotics Carbon Neutrality 2050

Technology Development

We are developing robots with low environmental impact by adopting energy-saving and other functions. We are also developing robots that will contribute to the carbon neutrality not just of the robots themselves, but of customer plants as a whole.

Raw Materials Procurement

We are working with suppliers in an effort to reduce CO₂ throughout the supply chain.

Manufacturing

We are pursuing carbon neutral production plants by using electric power generated from hydrogen produced by the company, CCUS, and other sources and by saving energy in plants and offices, shifting to renewable energy, and taking other measures.

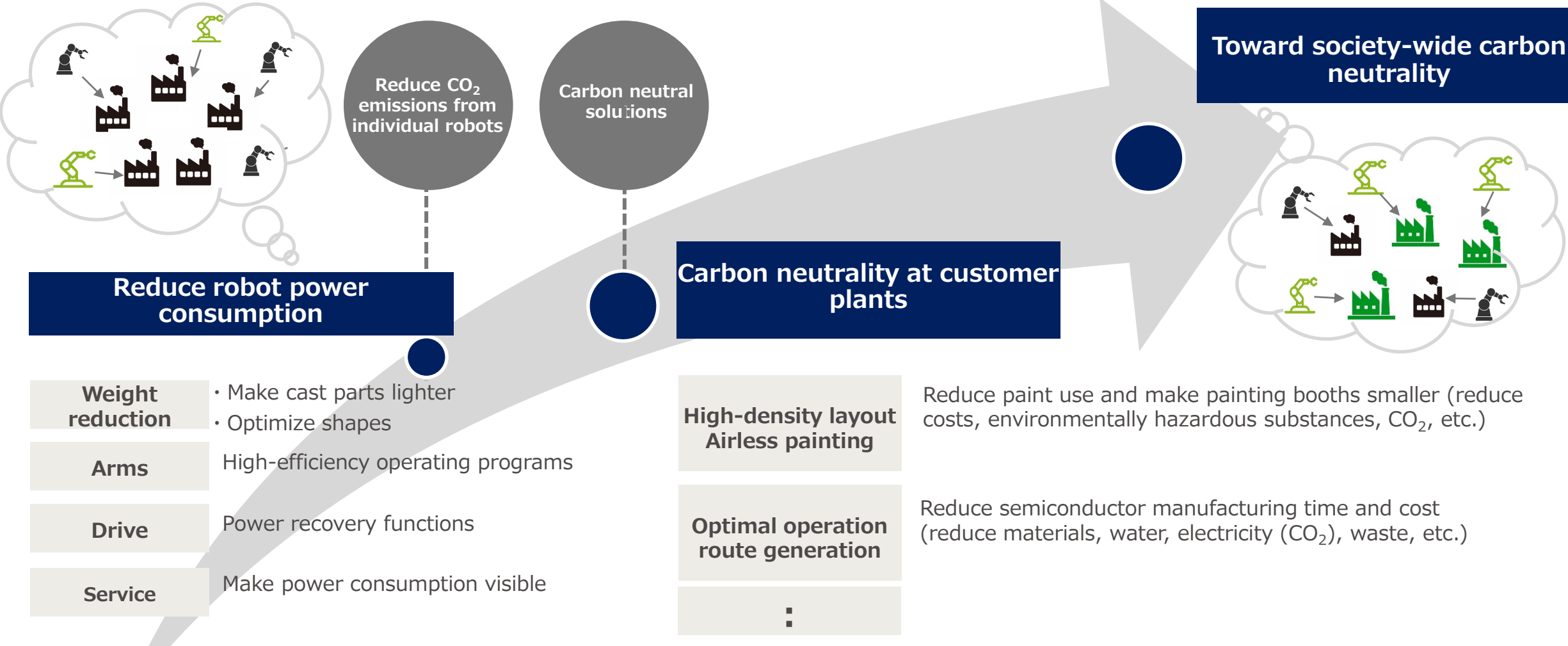
Distribution & Packaging

We are switching to transportation methods, packing materials, and so on with less environmental impact.



We will combine KHI technologies to eliminate all CO₂ emissions from robots throughout their life cycle to zero by 2050 and create a society where humans and robots can co-exist amidst **a rich environment**

Environmental Technologies Provided by Kawasaki Robotics to Customers

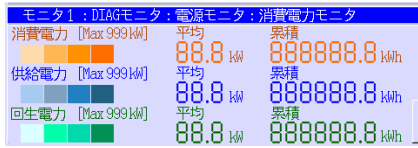


We will conduct business with the objective of achieving carbon neutrality from individual robots to entire solutions

Technology Development for Reducing Power Consumption

Power Consumption Monitoring Function

The teach pendant has a function to display the robot's power consumption including average and cumulative consumption. The provides quantitative information on the robot's power use status.



Power Recovery Function

This function returns power to the primary power source when the robot decelerates. For example, during palletizing operations, power consumption by a large robot can be reduced by 20%–30% compared to the resistance recovery method. Kawasaki was among the first to focus on power recovery functions, and robots have been equipped with this function since the E-controller (released in 2015; limited to certain models).

Weight Reduction

Reducing weight is effective at reducing power consumption, and accordingly, we are actively working to reduce the weight of robot bodies.

Example: Payload: 200–210 kg
Reach: 2,600 mm class robot
BX200L (launched in 2011) Body weight: 890 kg
BXP210L (launched in 2021): 870 kg



Optimal Operating Programs

By using K-ROSET, operating programs can be optimized offline. Verifying programs offline minimizes online verification, which can reduce energy usage before operating the robot on the actual production line.

High-Density Layouts

By placing robots in high-density layouts, the amount of work per process can be increased, making it possible to shorten production lines made up of multiple processes. As a result, capital investment, facility operating costs, and energy usage can be reduced throughout the facility. Kawasaki Robot creates lightweight, compact designs with an awareness of high-density layouts.

Remote Maintenance

TREND Manager is a function for monitoring robot equipment status via the internet. Robot operating information can be confirmed from a remote location in real time, and high-precision maintenance plans can be proposed despite the remote location. This reduces movement of people and contributes to eliminating robot equipment down time.

Automatic Servo Shutoff

When the robot is not operating or in standby, this function cuts off the power to the motors and holds the robot's position using mechanical brakes. The longer the robot is in standby, power consumption can be curbed. We are also working to reduce standby power consumption by controlling cooling fans and liquid crystal backlights and other means.

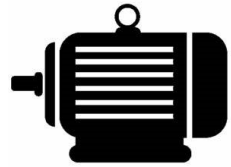
Remote Control

The Successor system enables control of robot operations from a remote location, reducing the movement of people and energy consumption for maintaining the operating environment.



Measures for Reducing CO₂ Emissions

Measures for Reducing CO₂ Emissions



Raw Materials (Components)

Scope 3
Category 1

Measures undertaken in collaboration with suppliers

Transportation (to KHI)

Scope 3
Category 4

Measures undertaken in collaboration with suppliers

Production Activities

Scope 1/2

- Use of green energy
- Energy-saving measures

Transportation (to Customers)

Scope 3
Category 4

- Changes in transportation methods
- Higher efficiency in transportation
- Improvement and re-use of packaging materials

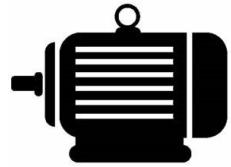
Product Use

Scope 3
Category 11

Development of technology for reducing power consumption

The Robot Business Division is taking action to reduce CO₂ emissions throughout the product life cycle.

Measures for Reducing CO₂ Emissions: Raw Materials and Transportation to KHI



Raw Materials (Components)

Scope 3
Category 1

Measures undertaken in collaboration with suppliers

Transportation (to KHI)

Scope 3
Category 4

Measures undertaken in collaboration with suppliers

Production Activities

Scope 1/2

- Use of green energy
- Energy-saving measures

Transportation (to Customers)

Scope 3
Category 4

- Changes in transportation methods
- Higher efficiency in transportation
- Improvement and re-use of packaging materials

Product Use

Scope 3
Category 11

Development of technology for reducing power consumption

The Robot Business Division is taking action to reduce CO₂ emissions throughout the product life cycle.

Measures Undertaken in Collaboration with Suppliers

Basic Stance of the KHI Group

It is essential that our procurement activities are conducted in line with our stance on sustainability, which includes consideration for compliance, human rights, labor, occupational safety and health, and the global environment. We will respond to the demands of our customers and society by undertaking sustainability activities with suppliers so that we can actively promote sustainability throughout the supply chain.

Kawasaki Group Sustainable Procurement Guidelines

The Kawasaki Group CSR Procurement Guidelines (initially established in 2012) were re-established in 2020 as a statement of detailed rules on the KHI Group's stance on sustainable procurement and requests to suppliers. In fiscal 2022, the title was changed to the Kawasaki Group Sustainable Procurement Guidelines and the content was revised in light of the heightened social demands concerning sustainability initiatives in supply chains, clarifying our policy of increasing sustainability throughout the supply chain.

Measures for Calculating Carbon Footprint

To calculate CO₂ emissions (carbon footprint) during the entire product life cycle including parts procurement, we introduced a CO₂ emissions calculation systems in fiscal 2023. In the future, we will use this system to calculate the carbon footprints of our products. We will also cooperate with the calculation of carbon footprints by suppliers.

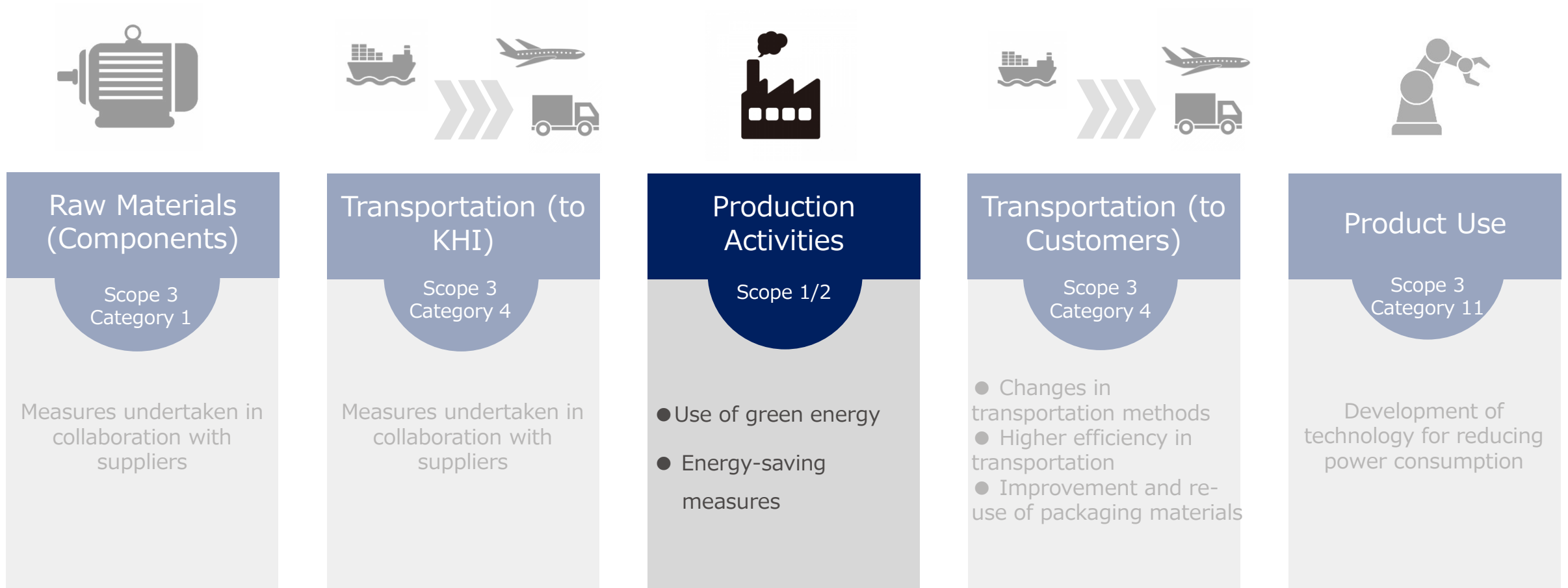
Measures to Educate Suppliers on Carbon Neutrality

Since fiscal 2022, we have been holding carbon neutrality briefings and study sessions for suppliers to encourage suppliers to determine the CO₂ emissions and take action to reduce emissions. In the future, we will create structures for even greater cooperation so that suppliers can enhance the accuracy of their CO₂ emissions data collection and implement full-scale measures for emissions reduction.



Study session for suppliers

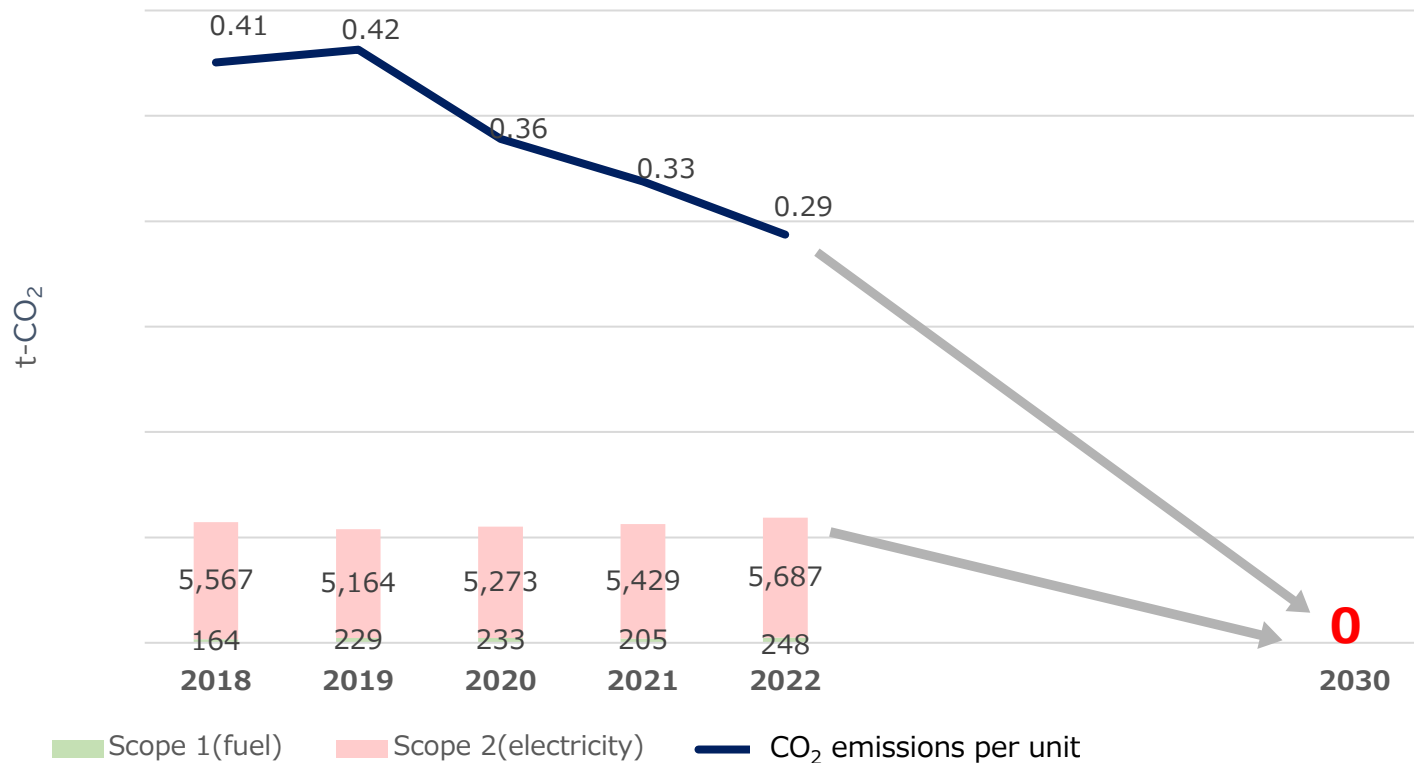
Measures for Reducing CO₂ Emissions: Production Activities



The Robot Business Division is taking action to reduce CO₂ emissions throughout the product life cycle.

CO₂ Emissions from Production Activities (Scope 1 & 2)

Changes in the Robot Business Division's Scope 1 & 2 CO₂ Emissions



CO₂ emissions from the Robot Business Division's production activities are shown in the figure to the left. The division has reduced CO₂ emissions per unit produced through measures including energy-saving activities and partially switching to renewable energy. To achieve the KHI Group's target of zero Scope 1 & 2 CO₂ emissions in Japan by 2030, we will continue to undertake energy-saving and other measures.

We will also use the latest technologies including hydrogen power generation and CCUS, which are proprietary technologies of the KHI Group.

* Emissions at the main domestic sites (Akashi Works and Nishi-Kobe Works) only are included.
 * The CO₂ emissions coefficients used for fuel and heat are the values released by the Agency for Natural Resources and Energy.
 * The CO₂ emissions coefficients used for electricity are the values released by the Ministry of the Environment for each electric power company and each fiscal year.

Measures for Reducing Scope 1 & 2 CO₂ Emissions

To reduce Scope 1 and 2 CO₂ emissions, the entire KHI Group and the Robot Business Division are working in concert to implement a variety of measures.

Measures by KHI

The KHI Head Office is taking the lead in measures such as implementing measures to use clean energy. As a result of these measures, we expect that Scope 1 and 2 CO₂ emissions will decrease in the future at the Akashi Works and the Nishi-Kobe Works, the main sites of the Robot Business Division.

- Power generation from hydrogen: 100 MW-class power generation under consideration
- Solar power generation: Power generation facilities installed at the Seishin Works
- Power consignment: Trial completed for power consignment from the Akashi Works to the Harima Works
- Development of CO₂ separation and recovery technology

* *Karakuri kaizen*

Improvements for implementing automation using only natural energy or mechanical devices without the use of power such as electricity and air. This reduces environmental impact, and is also a means of curbing costs while improving workplace safety, quality, and workability. The Robot Business Division actively implement such measures.

Measures by the Robot Business Division

The Robot Business Division is taking the lead to save energy, mainly at plants and offices.

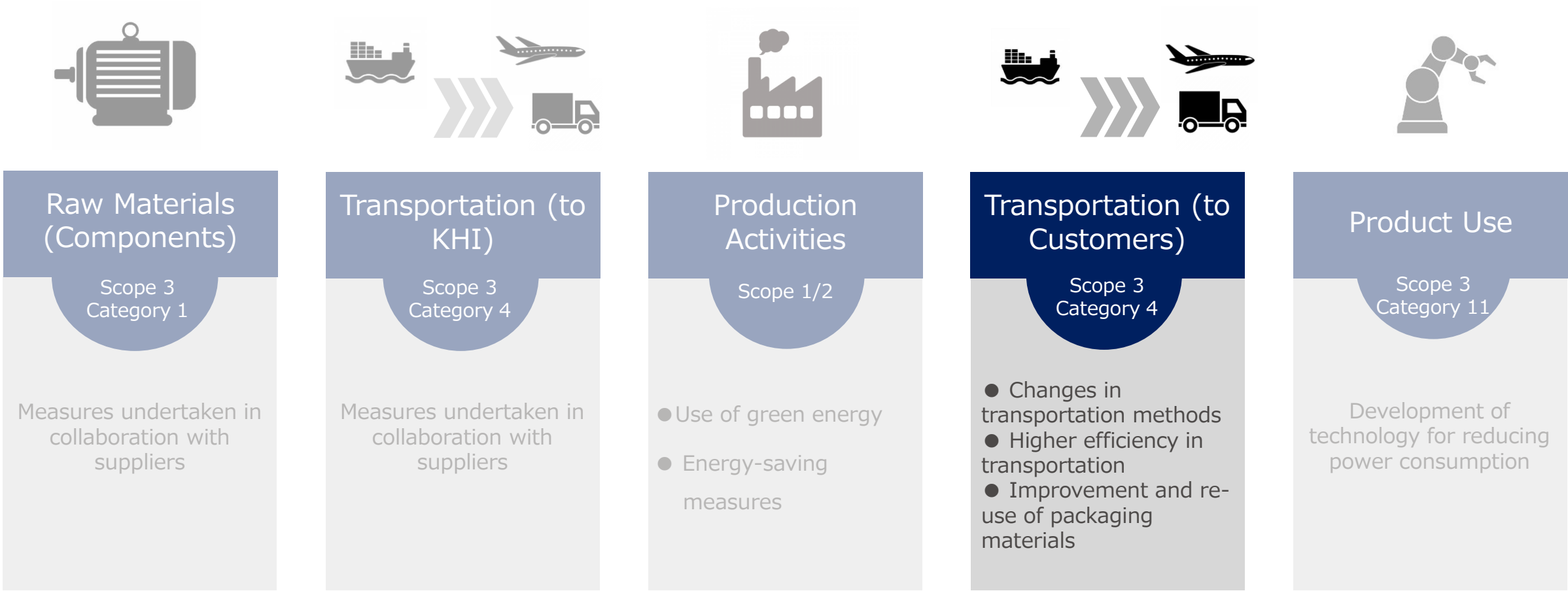
- Partial switch to renewable energy
- Conversion of lighting to LEDs
- Introduction of power monitoring systems
- Installation of double-glazed windows (improves air conditioning efficiency)
- Implementation of improvements through innovative methods (*karakuri kaizen**)
- Switch to sheet shutter interlocking



Example of *karakuri kaizen*: Non-powered transportation of heavy parts

When a part is introduced from the right side of the photo, the part is transported to the left side under its own weight and the empty pallet is returned to the right side.

Measures for Reducing CO₂ Emissions: Transportation to Customers



The Robot Business Division is taking action to reduce CO₂ emissions throughout the product life cycle.

Measures for Reducing CO₂ Emissions from Transportation

The Robot Business Division has taken a variety of measures until now to reduce CO₂ emissions during transportation of products. In the future, we will investigate the following measures to achieve further reductions.

Shift to transportation methods with low environmental impact

Until now, we have actively selected transportation methods with low environmental impact from among the various options including **truck**, **railway**, and **maritime transportation**. In the future, we will strengthen these measures to achieve transportation optimally suited for the division's products.

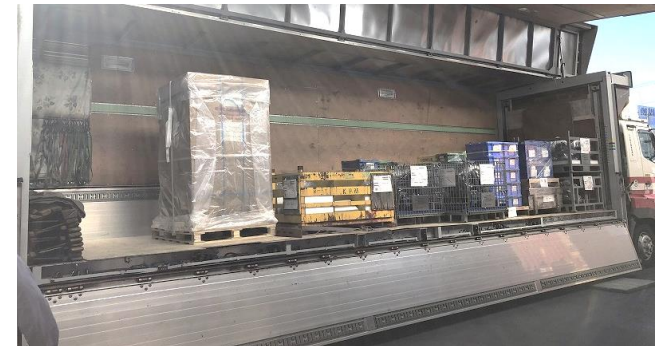
Increasing transportation efficiency

We started cooperative transportation with the Precision Machinery Business Division in 2022, reducing the number of trucks used. Going forward, we will achieve transportation with the highest loading efficiency by **expanding cooperative transportation within the KHI Group, using mixed transportation, and adopting multi-stage loading at the time of transportation**.

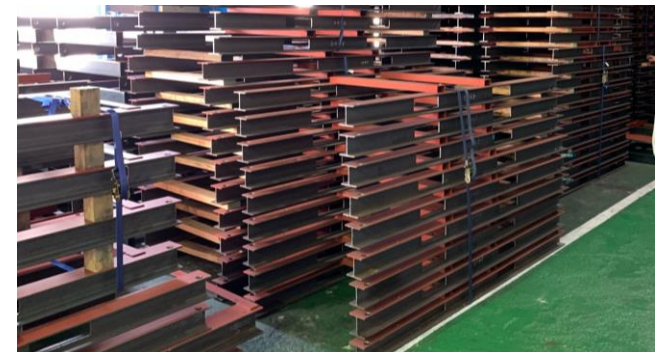
Improving and reusing packaging materials

We started using returnable shipping racks in 2022 and are currently shifting away from products that use the most steel over the course of a year. In the future, we will achieve optimal packaging throughout the life cycles of shipping and packaging materials including **increasing the use of returnable shipping racks** and **transitioning to packaging materials with low environmental impact**.

Examples of Current Initiatives

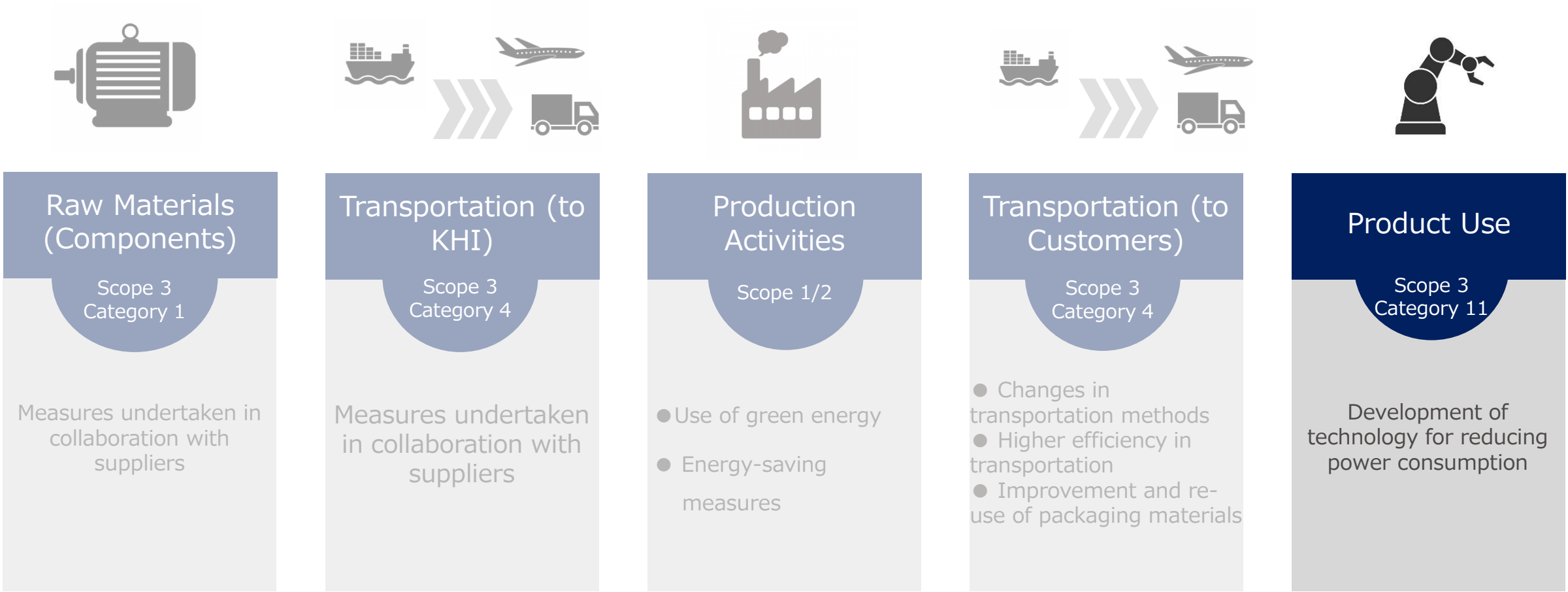


Cooperative transportation by the Robot Business Division and Precision Machinery Business Division



Reusable shipping racks

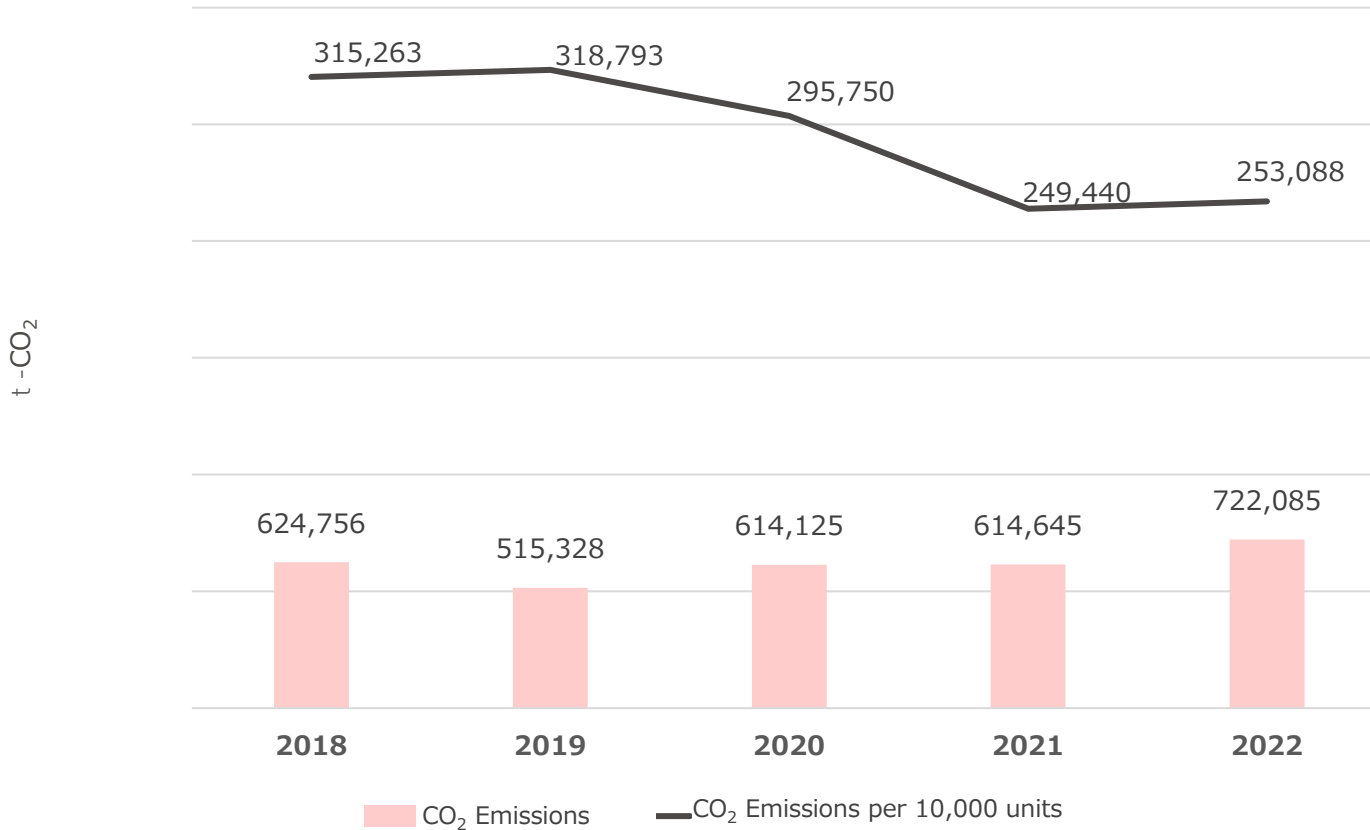
Measures for Reducing CO₂ Emissions: Product Use



The Robot Business Division is taking action to reduce CO₂ emissions throughout the product life cycle.

CO₂ Emissions During Product Use (Scope 3 Category 11)

CO₂ Emissions During Product Use (Scope 3 Category 11)



*Calculated according to the methods specified by KHI.

CO₂ emissions during product use (Scope 3 Category 11) are calculated based on robot power consumption.

The Robot Business Division has developed technologies for reducing power consumption, and as a result, has successfully reduced CO₂ emissions per unit produced.

In the future, we will reduce CO₂ emissions from robot power consumption even further by developing additional technologies, increasing the percentage of energy-saving products among products sold, and taking other measures.

Measures for Reducing Power Consumption

Until now, the Robot Business Division has worked to develop environmentally-friendly products. The division's products have received numerous certifications under the Kawasaki Ecological Frontiers system, an internal certification program for environmentally-conscious products of the KHI Group.

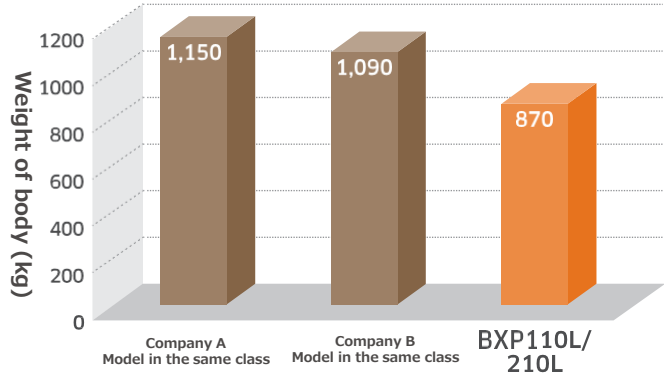
Kawasaki Ecological Frontiers System (environmentally-conscious products)

The KHI Group has operated the Kawasaki Ecological Frontiers system (formerly known as the Kawasaki-brand Green Products System), a certification program for environmentally-conscious products, since 2014 with the aim of reducing environmental impact throughout the product and service life cycle.

This program evaluates products in terms of improvement of the environmental performance of products themselves and reduction of environmental impact during the manufacturing process from three perspectives: reducing CO₂, reducing industrial waste, and reducing release of harmful chemical substances, and particularly excellent products are certified and registered.

Certified in 2022
Spot Welding Robot
BXP110L/210L

Achieves class-leading weight reduction

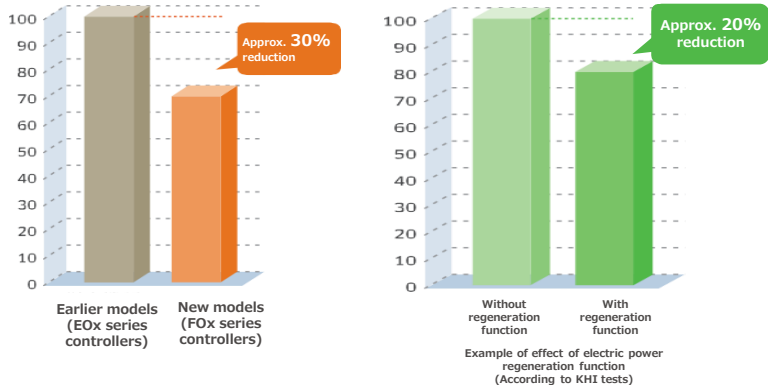


This is a large spot welding robot with a hollow structure. The necessary cables and hoses are incorporated inside the robot in an effort to enhance performance and quality while pursuing ease-of-use and spot welding applications.

https://www.khi.co.jp/sustainability/earth/green/pdf/green_2022_005.pdf

Certified in 2023
F0x Series Controller

Energy-saving robot controller achieves industry-leading compact size and lightweight



By optimizing the housing structure using the latest thermal design technology, adopting the latest electronic components, and reducing the number of parts, power consumption by the controller itself is approximately 30% less than earlier models. A power regeneration function is available as an option, which reduces power consumption by approximately 20% (depending on the model and operating patterns).

https://www.khi.co.jp/sustainability/earth/green/pdf/green_2023_003.pdf

Products Selected for the Kawasaki Ecological Frontiers System

The Robot Business Division has received certification for the following products (only products with certification still in effect as of 2023).

Ecological Frontiers Products	Points of Emphasis as Ecological Frontiers Products	Year of Reg.
Large painting robot KJ264/315	<ul style="list-style-type: none"> • Lightest in its class, slim, compact • High-density layouts for smaller painting booths 	2015
General purpose cleanroom robot NT420	<ul style="list-style-type: none"> • Lightweight arm that can reach up to 4 fops without a travel axis • Travel-less operation reduces robot power consumption 	2015
Dual-arm SCARA robot “duAro”	<ul style="list-style-type: none"> • Arm with excellent drive system efficiency • Contributes to resource conservation in systemization • Arm controller structure reduces volume 	2016
Ultra-large MG series robots	<ul style="list-style-type: none"> • Class-leading low weight achieved with unique mechanism (in the class with 1.5 t transportation capability) 	2017
F60 controller	<ul style="list-style-type: none"> • Class-leading compact size and low weight • Conserves energy by increasing the regenerative power use rate 	2018
Compact handling RS007 series robots	<ul style="list-style-type: none"> • Compact size improves the power rate and achieves both high-speed operations and low power consumption 	2019
Kawasaki Robot ANSHIN Lifecycle Support K-COMMIT®	<ul style="list-style-type: none"> • Remote maintenance reduces travel by service personnel • High-precision maintenance extends robot life span 	2020
Compact painting robot KJ155	<ul style="list-style-type: none"> • Lightest robot in the class with a 1500 mm reach • Has a slim appearance and contributes to making nearby equipment more compact 	2021
Spot welding robot BXP110L/210L	<ul style="list-style-type: none"> • Class-leading low weight • Compact size and internal cable enable high-density layout 	2022
F0x series controllers	<ul style="list-style-type: none"> • Industry’s smallest and lightest energy-saving robot controller • Power regeneration function also available 	2023



Powering your potential